

**A Road Map from Conflict to Peace:
A Discussion on the Army's New Doctrine for Stability
Operations and the Implications for Foreign Policy**

Tuesday, October 7, 2008

1:00 PM - 3:00 PM

Participant Bios:

LTG William B. Caldwell IV currently serves as the commander of the Combined Arms Center at Fort Leavenworth, Kansas, the command that oversees the Command and General Staff College and 17 other schools, centers, and training programs located throughout the United States. The Combined Arms Center is also responsible for: development of the Army's doctrinal manuals, training of the Army's commissioned and noncommissioned officers, oversight of major collective training exercises, integration of battle command systems and concepts, and supervision of the Army's Center for the collection and dissemination of lessons learned.

His prior deployments and assignments include serving as Deputy Chief of Staff for Strategic Effects and spokesperson for the Multi-National Force – Iraq during OPERATION IRAQI FREEDOM, Commanding General of the 82nd Airborne Division; Senior Military Assistant to the Deputy Secretary of Defense; Deputy Director for Operations for the United States Pacific Command; Assistant Division Commander, 25th Infantry Division; Executive Assistant to the Chairman of the Joint Chiefs of Staff; Commander, 1st Brigade, 10th Mountain Division; a White House Fellow, The White House; Politico- Military Officer in Haiti during OPERATION RESTORE/UPHOLD DEMOCRACY; Brigade Operations Officer, 3rd Brigade, 82nd Airborne Division during OPERATIONS DESERT SHIELD and DESERT STORM; and Chief of Plans for the 82nd Airborne Division during OPERATION JUST CAUSE in Panama.

Ambassador John E. Herbst currently serves as the Coordinator for the Office of Reconstruction and Stabilization (S/CRS). Mr. Herbst is a career member of the Senior Foreign Service, and holds the rank of Minister-Counselor.

Prior to his appointment as Coordinator, he served as Ambassador to Ukraine from 2003-May 2006, and Ambassador to Uzbekistan from 2000-2003. Mr. Herbst previously worked as the U.S. Consul General in Jerusalem; Principal Deputy to the Ambassador at Large for the Newly Independent States; the Director of the Office of Independent States and Commonwealth Affairs; and as the Director of Regional Affairs in the Near East Bureau of the State Department. Mr. Herbst has also served overseas as political counselor at the U.S. Embassy in Tel Aviv and

at the Embassies in Moscow and Saudi Arabia. He joined the Foreign Service in 1979.

Mr. Herbst's awards in government include the Presidential Distinguished Service Award and the State Department's Distinguished Honor Award. He received a Bachelor of Science in Foreign Service from Georgetown University's School of Foreign Service, Phi Beta Kappa, and a Master of Law and Diplomacy, with Distinction, from the Fletcher School. He also attended the Johns Hopkins University School of Advanced International Studies Bologna Center. Mr. Herbst is fluent in Russian and has a working knowledge of Arabic.

Ambassador Richard H. Solomon has been president of the United States Institute of Peace since 1993 and has overseen its growth into a center of international conflict management analysis and applied programs.

Prior to this assignment, Solomon was assistant secretary of state for East Asian and Pacific affairs from 1989 to 1992. He negotiated the Cambodia peace treaty, the first United Nations "Permanent Five" peacemaking agreement; had a leading role in the dialogue on nuclear issues between the United States and South and North Korea; helped establish the Asia–Pacific Economic Cooperation initiative; and led U.S. negotiations with Japan, Mongolia, and Vietnam on important bilateral matters. In 1992–93, Solomon served as U.S. ambassador to the Philippines. He coordinated the closure of the U.S. naval bases and developed a new framework for bilateral and regional security cooperation.

Solomon previously served as director of policy planning at the Department of State and as a senior staff member of the National Security Council. In 1995, Solomon was awarded the State Department's Foreign Affairs Award for Public Service, and he has received awards for policy initiatives from the governments of Korea and Thailand. In 2005, he received the American Political Science Association's Hubert H. Humphrey career award for "notable public service by a political scientist."

Solomon began his career as professor of political science at the University of Michigan, and also served as head of the Political Science Department at the RAND Corporation. Solomon holds a Ph.D. in political science, with a specialization in Chinese politics, from the Massachusetts Institute of Technology.

Assistant Administrator Michael Hess was sworn in on June 27, 2005, as Assistant Administrator for the Bureau for Democracy, Conflict and Humanitarian Assistance, U.S. Agency for International Development (USAID). Hess was appointed by President George W. Bush to this Senate-confirmed position.

Prior to his appointment to USAID, he worked as a Senior Risk Reviewer and Vice President at Citibank, responsible for monitoring and evaluating 15 areas of risk for corporate finance units at Citigroup Inc. in New York.

Hess has over 30 years of active and reserve service in the United States Military. He received his commission from the United States Military Academy in 1971, and has served in humanitarian operations in Turkey, Iraq, Bosnia and Kosovo. Hess served in both command and staff assignments in the U.S. and Germany and taught European History at the United States Military Academy.

In April 2003, Colonel (Ret.) Hess was recalled to active duty to serve as the humanitarian coordinator in the Office of Reconstruction and Humanitarian Assistance during Operation Iraqi Freedom. He later served as the Deputy Chief of Staff for the Coalition Provisional Authority, assisting in the establishment of the 2,000-person multinational organization responsible for establishing a representative government for Iraq as well as for rebuilding Iraqi infrastructure.

Hess has a bachelor's degree in engineering from the United States Military Academy at West Point, a master's degree in European history from Columbia University in New York, a master's in business administration and international finance from New York University in New York, and is a graduate of the National Strategic Studies Program at the United States Army War College in Carlisle, Pennsylvania.

Ambassador James Bishop is currently Vice President of Humanitarian Policy and Practice at InterAction, a coalition of 160 American NGOs engaged abroad in sustainable development, disaster response and refugee assistance and protection, Mr. Bishop supervises the staff engaged in humanitarian activities. He has held this position since August 1995. He works extensively with members of InterAction, the United States government, officials of United Nations agencies, and overseas NGO counterparts. He is a member of InterAction's management team. He is also a member of the management committee of the Sphere Project.

Born at New Rochelle, New York on July 21, 1938, Mr. Bishop graduated from the College of the Holy Cross with a B.S. in Social Sciences in 1960. He received a master's degree in 1981 from the School of Advanced International Studies of Johns Hopkins University.

Entering the United States Foreign Service in August 1960, Mr. Bishop was assigned first as a press officer in the State Department's News Office. His initial posting abroad was as Vice Consul in Auckland, New Zealand. In 1967, he was transferred to Beirut, Lebanon, where he served first as Consul and later as Economic Officer. He subsequently was assigned during 1968-70 as Economic Officer in Yaounde, Cameroon.

On his return to Washington Mr. Bishop was named desk officer for Chad, Gabon, Madagascar and Mauritius. From 1972 until 1974 he was employed as desk officer for Ghana and Togo. In the latter year he was appointed Deputy Director for West Africa, a post he held until his selection for the State Department's Senior Seminar in Foreign and Domestic Policy for the academic year 1976-77. Following his graduation, Mr. Bishop was named Director of the Office of North African Affairs.

Mr. Bishop was appointed Ambassador to the Republic of Niger in 1979 and remained in Niamey until 1981 when he was named Deputy Assistant Secretary of State for African Affairs. He held that post until he was appointed Ambassador to Liberia in 1987. After three years in Monrovia he served as Ambassador to Somalia until evacuated by U.S. military forces in January 1991. Upon his return to Washington, Mr. Bishop was appointed Principal Deputy Assistant Secretary of State for Human Rights and Humanitarian Affairs. He worked in that capacity and for a year as Acting Assistant Secretary until his retirement from the Foreign Service in July 1993.

After leaving the State Department Mr. Bishop became a member of a Special Task Force on Southern Africa formed by the U.S. Agency for International Development. In September 1994, he left the Task force to accept the position of Vice President of the Congressional Human

Rights Foundation. He resigned from the Foundation in April 1995 and joined the American Council for Voluntary International Action (InterAction) in August.

A current member of the American Foreign Service Association, Mr. Bishop also was a member of the International Policy Committee of the U.S. Catholic Bishops' Conference for six years, terminating in 2000.

Rick Barton is a senior adviser in the CSIS International Security Program and co director of the Post-Conflict Reconstruction Project. A member of the CSIS Commission on Smart Power and a supporting expert to the Iraq Study Group and the Task Force on the United Nations, Barton is a regular writer, commentator, and contributor to global public discussions. For five years, he was also a visiting lecturer at the Woodrow Wilson School at Princeton University, where he was the Frederick H. Schultz Professor of Economic Policy and lecturer on public and international affairs. His work is informed by 15 years of experience in nearly 30 global hot spots, including serving as UN deputy high commissioner for refugees in Geneva (1999–2001) and as the first director of the Office of Transition Initiatives at the U.S. Agency for International Development (1994–1999). A graduate of Harvard College (1971), Barton earned his M.B.A. from Boston University (1982), with an emphasis on public management, and received an honorary doctorate of humane letters from Wheaton College of Massachusetts (2001).

Nate Freier is a senior fellow in the International Security Program at CSIS and a Visiting Research Professor at the United States Army's Peacekeeping and Stability Operations Institute in Carlisle, PA. He recently completed a twenty-year career in the United States Army, spending his last 8 years on active duty as an army strategist. His last military assignment was as director of national security affairs at the U.S. Army War College's Strategic Studies Institute (SSI). Previous assignments as a strategist included service in the Office of the Deputy Assistant Secretary of Defense for Strategy; U.S. Army fellow/visiting scholar at the University of Maryland's Center for International and Security Studies (CISSM); and a tour with the army's Strategic Plans, Concepts, and Doctrine Directorate. Nate Freier twice deployed to Iraq as a strategist while at the Army War College. From January to July 2005, he served in the Strategy, Plans, and Assessments Directorate of Headquarters, Multi-National Force–Iraq and, from May to August 2007, he served as a special assistant to the Commander, Multi-National Corps–Iraq. Among his research interests and areas of expertise are U.S. grand strategy; national security, defense, and military strategy and policy development; irregular, catastrophic, and hybrid security challenges and conflicts; strategic net and risk assessment; terrorism; and the Iraq War.